## **2023 Annual Implementation Plan**

for improving student outcomes

Lyndale Greens Primary School (5535)



Submitted for review by Ryan Forte (School Principal) on 01 May, 2023 at 05:59 PM Endorsed by Kenneth Robinson (Senior Education Improvement Leader) on 16 May, 2023 at 06:56 PM Endorsed by Imran Maniar (School Council President) on 22 May, 2023 at 04:23 PM

# **Self-evaluation Summary - 2023**

	FISO 2.0 Dimensions	Self-evaluation Level
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs	
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Evolving
Assessment	Systematic use of data and evidence to drive the prioritisation,	
Assessment	development, and implementation of actions in schools and classrooms.	Evolving
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Leadership		on and deployment of resources to create and and values; high expectations; and a positive, rning environment  Evolving		
		a culture of respect and collaboration with relationships between students and staff at the		
Engagement	families/carers, commur	I active partnerships between schools and nities, and organisations to strengthen nd engagement in school	Evolving	
		ce and agency, including in leadership and students' participation and engagement in		
Support		contextualised approaches and strong student learning, wellbeing and inclusion		
		es and active partnerships with families/carers, community organisations to provide tudents	Evolving	
	<u> </u>			
Enter your reflective comments		<ul> <li>Process, procedures, roles and responsibilities</li> <li>The SIT has been reduced and refined, with a</li> <li>Staff learning around the science of reading h</li> <li>Numeracy has been refocused on staff confidences and multiplicative thinking.</li> </ul>	lale Greens Primary School over the last 12 months. es have been reviewed due to leadership change. a number of members moving to classroom-based roles. has led to a shift in how reading is taught in the junior school. hence and capability in the fundamentals of Number - place value, the four hugh open afternoons, events and assemblies; and more involved in the	

	community through activities such as adopting a park, relaunching Girl Guides, and being involved in student leadership opportunities with the City of Greater Dandenong.  - The school began its PLC and SWPBS journeys late in Term 4.
Considerations for 2023	A new Strategic Plan will be created in Term 3, after a thorough review process.
	InitiaLit, an evidence-based whole-class literacy program developed by Macquarie University, will be rolled-out in Prep - Year 2.
	Numeracy will be the focus for Years 3 - 6, and serve as the basis for the PLC Initiative training taking place across Terms 1 and 2.
	Level teams are now referred to as PLCs and are overseen by Instructional Leaders (Teaching and Learning) and Managers (Administration, Events and Communication).
	HITS continue to be evidenced in teacher work programs and planning documents.
	The Care Working Party will follow the roll-out of the SWPBS Universal Prevention (Part A), though not officially be part of the program.
	Schools Mental Health Fund will be used to employ a school councillor or psychologist.
Documents that support this plan	

## **SSP Goals Targets and KIS**

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	
Target 1.1	Support for the 2023 Priorities	
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	
Goal 2	Maximise the learning growth and achievement for all students	
Target 2.1	By 2023 the percentage of Year 5 students achieving high growth in NAPLAN reading will increase from 31% (2019) to 35% or above (2023)	
Target 2.2	By 2023 the percentage of students assessed in the top two bands in NAPLAN in:  • Year 3 Numeracy from 40% (2019) to 41% or above (2023)  • Year 3 Reading from 47% (2019) to 48% or above (2023)  • Year 5 Reading from 34% (2019) to 40% or above (2023)	

	• Year 5 Writing from 24% (2019) to 27% or above (2023)
Target 2.3	By 2023 the percentage of students across the school achieving above level based on teacher judgements for:  • Reading and viewing from 37% (2018) to 40% or above (2023)  • Writing from 22% (2018) to 25% or above (2023)  • Number and algebra from 28% (2018) to 30% or above (2023)
Key Improvement Strategy 2.a Evidence-based high-impact teaching strategies	Enhance consistency through collaborative, high–quality teacher practice
Key Improvement Strategy 2.b Evidence-based high-impact teaching strategies	Enhance consistency in the use of data, providing feedback and setting learning goals
Key Improvement Strategy 2.c Evaluating impact on learning	Further develop the assessment and moderation practice of staff
Key Improvement Strategy 2.d Evidence-based high-impact teaching strategies	Strengthen staff capability to deliver evidence-based instruction across the school including use of High Impact Teaching Strategies
Goal 3	Strengthen student voice, agency and leadership across the school
Target 3.1	By 2023 increase positive endorsement on the Attitudes to School Survey in:

	<ul> <li>School connectedness from 85% (2019) to be at or above 90% (2023)</li> <li>Student voice and agency from 74% (2019) to be at or above 80% (2023)</li> </ul>
Target 3.2	By 2023 increase positive endorsement on the POS for student voice and agency from 83% (2019) to be at or above 85% (2023)
Target 3.3	By 2023 increase positive endorsement on the SSS for promoting student ownership of learning goals from 88% (2019) to be at or above 89% (2023)
Key Improvement Strategy 3.a Empowering students and building school pride	Build staff capacity to activate student voice, agency and leadership in classrooms and across the school
Key Improvement Strategy 3.b Empowering students and building school pride	Co–design opportunities for students to exercise authentic agency in their learning
Key Improvement Strategy 3.c Evidence-based high-impact teaching strategies	Build staff capacity to implement and assess an engaging inquiry learning program
Goal 4	Enhance the capacity of the school to develop the resilience and social–emotional wellbeing of every student
Target 4.1	By 2023 increase the percentage of positive endorsement in the AToSS for:
	• Resilience from 87% (2019) to be at or above 90% (2023)

	• Classroom behaviour from 76% (2019) to be at or above 80% (2023)
Target 4.2	By 2023 increase the percentage of positive endorsement in the POS for:  • Teacher communication from 84% (2019) to be at or above 86% (2023)
Target 4.3	By 2023 decrease the percentage of students with 20 or more absence days per year from 29% (2018) to be at or below 25% (2023)
Key Improvement Strategy 4.a Health and wellbeing	Develop teacher capacity to implement an explicit personal and social learning curriculum
Key Improvement Strategy 4.b Setting expectations and promoting inclusion	Develop, document and implement a coordinated approach to chronic student absences

### **Select Annual Goals and KIS**

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target  The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	NAPLANBy 2023 the percentage of Year 5 students achieving high growth in NAPLAN reading will increase from 31% (2019) to 35% or above (2023)By 2023 the percentage of students assessed in the top two bands in NAPLAN in:- Year 3 Numeracy from 40% (2019) to 41% or above (2023)- Year 3 Reading from 47% (2019) to 48% or above (2023)- Year 5 Reading from 34% (2019) to 40% or above (2023)- Year 5 Writing from 24% (2019) to 27% or above (2023)By 2023 the percentage of students across the school achieving above level based on teacher judgements for:- Reading and viewing from 37% (2018) to 40% or above (2023)- Writing from 22% (2018) to 25% or above (2023)- Number and algebra from 28% (2018) to 30% or above (2023)AToSSBy 2023 increase positive endorsement in:- School connectedness from 85% (2019) to be at or above 90% (2023)- Student voice and agency from 74% (2019) to be at or above 80% (2023)- Resilience from 87% (2019) to be at or above 90% (2023)- Classroom behaviour from 76% (2019) to be at or above 80% (2023)POSBy 2023 increase positive endorsement in: - Student voice and agency

			from 83% (2019) to be at or above 85% (2023)- Teacher communication from 84% (2019) to be at or above 86% (2023)SSSBy 2023 increase positive endorsement in promoting student ownership of learning goals from 88% (2019) to be at or above 89% (2023)AttendanceBy 2023 decrease the percentage of students with 20 or more absence days per year from 29% (2018) to be at or below 25% (2023)
Maximise the learning growth and achievement for all students	No	By 2023 the percentage of Year 5 students achieving high growth in NAPLAN reading will increase from 31% (2019) to 35% or above (2023)	
		By 2023 the percentage of students assessed in the top two bands in NAPLAN in:  • Year 3 Numeracy from 40% (2019) to 41% or above (2023)  • Year 3 Reading from 47% (2019) to 48% or above (2023)  • Year 5 Reading from 34% (2019) to 40% or above (2023)  • Year 5 Writing from 24% (2019) to 27% or above (2023)	
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Strengthen student voice, agency and leadership across the school	No	By 2023 increase positive endorsement on the Attitudes to School Survey in:  • School connectedness from 85% (2019) to be at or above 90% (2023)	

		Student voice and agency from 74% (2019) to be at or above 80% (2023)	
		By 2023 increase positive endorsement on the POS for student voice and agency from 83% (2019) to be at or above 85% (2023)	
		By 2023 increase positive endorsement on the SSS for promoting student ownership of learning goals from 88% (2019) to be at or above 89% (2023)	
Enhance the capacity of the school to develop the resilience and social—emotional wellbeing of every student	No	By 2023 increase the percentage of positive endorsement in the AToSS for:  • Resilience from 87% (2019) to be at or above 90% (2023)  • Classroom behaviour from 76% (2019) to be at or above 80% (2023)	
		By 2023 increase the percentage of positive endorsement in the POS for:  • Teacher communication from 84% (2019) to be at or above 86% (2023)	
		By 2023 decrease the percentage of students with 20 or more absence days per year from 29% (2018) to be at or below 25% (2023)	

Goal 1  2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbei 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
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#### 12 Month Target 1.1

#### NAPLAN

By 2023 the percentage of Year 5 students achieving high growth in NAPLAN reading will increase from 31% (2019) to 35% or above (2023)

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- Year 3 Numeracy from 40% (2019) to 41% or above (2023)
- Year 3 Reading from 47% (2019) to 48% or above (2023)
- Year 5 Reading from 34% (2019) to 40% or above (2023)
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#### **AToSS**

By 2023 increase positive endorsement in:

- School connectedness from 85% (2019) to be at or above 90% (2023)
- Student voice and agency from 74% (2019) to be at or above 80% (2023)
- Resilience from 87% (2019) to be at or above 90% (2023)
- Classroom behaviour from 76% (2019) to be at or above 80% (2023)

#### POS

By 2023 increase positive endorsement in: - Student voice and agency from 83% (2019) to be at or above 85% (2023)

- Teacher communication from 84% (2019) to be at or above 86% (2023)

#### SSS

By 2023 increase positive endorsement in promoting student ownership of learning goals from 88% (2019) to be at or above 89% (2023)

#### Attendance

By 2023 decrease the percentage of students with 20 or more absence days per year from 29% (2018) to be at or below 25% (2023)

#### **Key Improvement Strategies**

Is this KIS selected for focus this year?

KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2023.	

## **Define Actions, Outcomes and Activities**

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12 Month Target 1.1	NAPLAN By 2023 the percentage of Year 5 students achieving high growth in NAPLAN reading will increase from 31% (2019) to 35% or above (2023)  By 2023 the percentage of students assessed in the top two bands in NAPLAN in: - Year 3 Numeracy from 40% (2019) to 41% or above (2023) - Year 3 Reading from 47% (2019) to 48% or above (2023) - Year 5 Reading from 34% (2019) to 40% or above (2023) - Year 5 Reading from 24% (2019) to 27% or above (2023) - Year 5 Writing from 24% (2019) to 27% or above (2023)  By 2023 the percentage of students across the school achieving above level based on teacher judgements for: - Reading and viewing from 37% (2018) to 40% or above (2023) - Writing from 22% (2018) to 25% or above (2023) - Number and algebra from 28% (2018) to 30% or above (2023)  ATOSS By 2023 increase positive endorsement in: - School connectedness from 85% (2019) to be at or above 90% (2023) - Student voice and agency from 74% (2019) to be at or above 80% (2023) - Resilience from 87% (2019) to be at or above 90% (2023) - Classroom behaviour from 76% (2019) to be at or above 80% (2023) - POS By 2023 increase positive endorsement in: - Student voice and agency from 83% (2019) to be at or above 85% (2023) - Teacher communication from 84% (2019) to be at or above 86% (2023)  SSS By 2023 increase positive endorsement in: - Student voice and agency from 83% (2019) to be at or above 85% By 2023 increase positive endorsement in: - Student voice and agency from 83% (2019) to be at or above 85% (2023) - Teacher communication from 84% (2019) to be at or above 86% (2023)
	(2023)

	Attendance By 2023 decrease the percentage of students with 20 or more absence days per year from 29% (2018) to be at or below 25% (2023)
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Establish Professional Learning Community (PLC) structures to support teacher collaboration and strengthen teaching practice.
	<ul> <li>2. Build teacher capability to deliver quality learning in Literacy across Prep - Year 2 and Numeracy across Years 3 - 6.</li> <li>i. Literacy (Prep - Year 2) - Build teacher capacity to: <ul> <li>implement a structured literacy approach that addresses phonemic awareness and phonics.</li> <li>conduct and analyse formative reading assessments to monitor student progress and inform planning.</li> </ul> </li> </ul>
	<ul> <li>ii. Numeracy (Years 3 - 6) - Build teacher capacity to: <ul> <li>implement a structured Numeracy approach that addresses the essential underpinnings in Number; Numeration (Place Value),</li> <li>The Four Operations (Concepts), Mental Strategies (Number Facts).</li> <li>conduct and analyse formative Number assessments to monitor student progress and inform planning.</li> </ul> </li> </ul>
Outcomes	Leaders will: - develop a whole school professional learning plan that includes professional learning on (The school's targeted Literacy need to break down further – will the initial focus be Reading or Writing? and Numeracy school improvement initiatives allocate time for Learning Specialists of literacy and Numeracy to provide coaching and modelling of practice to enhance school wide consistency in the teaching of Literacy across years P-2 and Numeracy across years 3-6 provide appropriate planning time to PLTs/PLCs to resource and support teacher capacity building in the effective teaching of Literacy across years P-2 and Numeracy across years 3-6 frequently review PLC implementation practices to identify barriers and enablers for effective PLC implementation, including evaluating how decisions made in PLCs are enacted in classrooms - conduct regular learning walks with Learning Specialists to monitor consistency and quality of instruction in lessons with a focus on explicit use of the key teaching strategies linked to the schools P-2 Literacy initiative and the 3 – 6 Numeracy initiative.
	Teachers will: - (P-2) provide systematic, explicit and assessment responsive phonics instruction that meets each student at point of need (P-2) explicitly teach high-frequency words with full analysis of letter-sound relationships within the words based on ongoing assessment and specific to individual or group needs (P-2) model appropriate fluency (accuracy, automaticity, and prosody) in reading and provide opportunities for developing fluency during paired and partner reading.

Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Success Indicators	<ul> <li>Evidence of increased performance and growth in student learning outcomes for reading including Teacher Judgement and NAPLAN data (see 12-month targets).</li> <li>PLC minutes show evidence of teacher use of information and data to collaboratively review and assess teacher capacity to effectively deploy impact of teaching strategies.</li> <li>Evidence of teachers' formative student assessment records indicating greater accuracy and consistency across the school.</li> <li>Classroom observations and learning walks will demonstrate 'take up' of professional learning strategies linked to InitiaLit and Numeracy approach.</li> </ul>				
	throughout a PLC inquiry cycle.  Students will: - receive quality Literacy and Nun - have improved levels of learning judgement assessments (P-2) develop their knowledge a - (P-2) use their phonic knowledge - (P-2) have level appropriate nun renaming (3-6) know the basic Number face	neracy instruction in their classroom and experience success in Literacy of competencies in phonemic award and word recognition skills to read on the sense and can demonstrate and can propriate to their year level as recall number facts and know when	learning. y and Numeracy a eness to support l a variety of deve a ability to think of	areas, as reflected in No them as they develop a elopmentally appropriate f numbers in more than thes Document (Paul Sw	APLAN and teacher as readers. e texts. one way, particularly
	are needed to move them forward - (3-6) target the development of I Block (3-6) continue to build their know - (3-6) model appropriate mathem understanding of Number (3-6) systematically and intention strategies are needed to move the - (3-6) use the Improvement Cycle	Number Sense through targeted and wledge of teaching Number through natical discussions and provide opportually use formative assessments to em forward.  e to collaboratively implement PLC i	d evidence-based targeted Professi ortunities for stude identify where ea nquiry cycles.	d practices during Warm ional Learning and applents to share their think ach student is as a math	n-Ups in the Numeracy ly this in the classroom. ting and to develop their nematician and what

School Leadership develop/source and deliver staff professional development on the school's Literacy initiative across Prep - 2 and the Numeracy initiative across Years 3 - 6.	<ul> <li>✓ Leading Teacher(s)</li> <li>✓ Literacy Support</li> <li>✓ Numeracy Support</li> <li>✓ PLC Leaders</li> <li>✓ Principal</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership provides Professional Learning to improve the instructional leadership capacity of middle level leaders responsible for PLCs to coach teachers within their teams to improve the teaching of Numeracy in Years 3 - 6.	<ul> <li>✓ Leading Teacher(s)</li> <li>✓ Learning Specialist(s)</li> <li>✓ PLC Leaders</li> <li>✓ Principal</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership purchase resources to support the delivery of effective teaching and learning for teaching strategies linked to the implementation of InitiaLit across Prep - Year 2, and the Numeracy initiative across Years 3 - 6.	☑ Leading Teacher(s) ☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$100,000.00  Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership use the Numeracy initiative across Years 3 - 6 as the focus area to build the knowledge and skills of the school's teams to effectively use PLC collaborative practice and processes.	☑ Leading Teacher(s) ☑ PLC Leaders ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership refine the staff professional learning schedule to prioritise time for PLC inquiry cycles in teams.	☑ Assistant Principal ☑ Leading Teacher(s) ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which

				may include DET funded or free items
School Leadership schedule first PLC inquiry cycle in Term 2.	☑ Leading Teacher(s) ☑ PLC Leaders	□ PLP Priority	from: Term 2 to: Term 2	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership schedule first PLC showcase in late Term 2 or early Term 3 and incorporate learnings into plans for school improvement.	☑ Leading Teacher(s) ☑ PLC Leaders	□ PLP Priority	from: Term 2 to: Term 3	\$0.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership observe meetings to review teams' use of PLC norms and protocols.	☑ Assistant Principal ☑ Leading Teacher(s)	□ PLP Priority	from: Term 3	\$0.00

	☑ Principal		to: Term 4	☐ Equity funding will be used
				☐ Disability Inclusion Tier 2 Funding will be used
				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership and Instructional Leaders organise learning walks to observe teacher practice and the use of formative	✓ Assistant Principal ✓ PLC Leaders	□ PLP Priority	from: Term 3	\$0.00
assessment in classrooms.	☑ Principal		to: Term 4	☐ Equity funding will be used
				☐ Disability Inclusion Tier 2 Funding will be used
				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership timetable regular school-based coaching to support Prep - Year 2 teachers to implement InitiaLit in the literacy	☑ Leading Teacher(s) ☑ Principal	☑ PLP Priority	from: Term 1	\$20,000.00
block.	,		to: Term 4	☑ Equity funding will be used
				☐ Disability Inclusion Tier 2 Funding will be used

					☐ Schools Mental Health Menu items will be used which may include DET funded or free items
The Prep - 2 Literacy focus and Y each overseen by a dedicated Le		☑ Leading Teacher(s) ☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$140,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise a	vailable resources to support studer	nts' wellbeing and	mental health, especia	lly the most vulnerable
Actions	Establish a whole school approact positive behaviour approach at the	ch to positive relationships, resilience e school.	e and behaviour t	through implementation	of a schoolwide
Outcomes	<ul> <li>frequently monitor SWPBS beha</li> <li>provide opportunity for the SWP</li> <li>Teachers will:</li> <li>collaboratively develop social sk</li> <li>understand the SWPBS philoso</li> </ul>	mmunity has been consulted to devaviour data using Sentral. BS team to lead and sustain the image in the image is the service of the service of the desired behaviour data using the service of the servi	plementation and ted behaviours. viours, and major	monitoring of SWPBS.  and minor behaviours.	shared vision.

	<ul> <li>use consistent language to discuss positive behaviours, and major and minor behaviours.</li> <li>Students will:</li> <li>articulate the positive behaviours, and major and minor behaviours outlined in the SWPBS framework.</li> <li>identify appropriate behaviours in different settings.</li> </ul> Parents will: <ul> <li>understand the desired school behaviours and the procedures for responding to major and minor behaviours.</li> <li>recognise student positive behaviours through learning management system.</li> </ul>				
Success Indicators	<ul> <li>Expected behaviours are displayed prominently throughout the school.</li> <li>Behaviour records in Sentral.</li> <li>Lesson plans demonstrate consideration of student behaviour needs when developing social skills lessons to teach expected behaviours.</li> <li>Use of SWPBS language evident in peer observations.</li> <li>Focus groups responses reflect improved relationships between staff and students, students and students.</li> <li>Reduced exclusionary discipline recorded in Sentral.</li> <li>Begin to achieve a baseline of data for exclusionary practices.</li> </ul>				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Establish a SWPBS team compris wellbeing staff, and classroom tea		☑ Assistant Principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items

The Assistant Principal will informally work alongside the Department's SWPBS leadership training schedule.	☑ Assistant Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Schedule opportunities for the SWPBS leader to meet with the South East Region SWPBS Coach.	☑ Assistant Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Organise and schedule whole school professional learning to develop the knowledge and skills to implement SWPBS.	☑ Assistant Principal ☑ Wellbeing Team	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00  Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Schedule and run whole school consultation involving staff, students and families to establish consensus on the design of the Expectations Matrix and expected behaviours within the school setting.	☑ Assistant Principal ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 2 to: Term 3	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
To support the implementation of the Matrix in classroom practice, the Care Working Party (SWPBS Team) will conduct a series of professional learning workshops with staff to further identify and define minor and major behaviours.	☑ Assistant Principal ☑ SWPBS Leader/Team	☑ PLP Priority	from: Term 3 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which

				may include DET funded or free items
Teachers commence explicit teaching of the elements within the school's positive behaviour matrix integrated within their classroom program delivery.	☑ Teacher(s)	□ PLP Priority	from: Term 3 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
The SWPBS team develop a draft flow chart detailing the preventative interventions and responses used by teachers and ES staff to address to promote desired student behaviours across all settings within the school. as well as detailing appropriate reinforcements and consequences used.	<ul><li>✓ Assistant Principal</li><li>✓ Principal</li><li>✓ SWPBS Leader/Team</li></ul>	□ PLP Priority	from: Term 2 to: Term 3	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
The SWPBS team provides professional learning to staff in workshops to strengthen their understanding of the behaviour flow	☑ Assistant Principal ☑ SWPBS Leader/Team	☑ PLP Priority	from: Term 3	\$0.00

chart. Additional follow-up professional learning support will be provided by members of the SWPBS team in PLT/level meetings.			to: Term 4	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Display the SWPBS expected behaviours and shared vision prominently in all classrooms and learning areas so they can be referred to by teachers and students.	☑ Teacher(s)	□ PLP Priority	from: Term 3 to: Term 3	\$2,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Review Sentral to determine whether the school is able to record information detailing 'who did what, when, where and why' to ensure it is suitable for collecting and monitoring SWPBS data.	☑ Assistant Principal ☑ Information Technology Leader/Team ☑ Principal	□ PLP Priority	from: Term 3 to: Term 3	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Establish processes and procedures for recording SWPBS data in Sentral.	☑ Assistant Principal ☑ Information Technology Leader/Team	□ PLP Priority	from: Term 3 to: Term 3	\$0.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Teachers begin implementation of school wide positive behaviour approach using the behaviour flowchart to support and guide student behaviour management practice within their classrooms.	☑ Teaching and Learning Coordinator	□ PLP Priority	from: Term 3 to: Term 3	\$0.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Develop teacher program planning documents that allow for teachers to incorporate the inclusion of the elements linked to the school's positive behaviour matrix in their learning program development.	☑ Assistant Principal ☑ SWPBS Leader/Team	☑ PLP Priority	from: Term 3 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Establish an ongoing communication strategy with the school community unpacking and affirming the school's values.	☑ Assistant Principal ☑ Principal ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 2 to: Term 4	\$1,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
School Leadership and SWPBS team schedule and undertake classroom learning walks/observations to assess teacher use of the behaviour matrix in their classroom practice.	<ul><li>✓ Assistant Principal</li><li>✓ Principal</li><li>✓ SWPBS Leader/Team</li></ul>	☑ PLP Priority	from: Term 3 to: Term 4	\$2,000.00  Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
The Assistant Principal and Care Working Party (SWPBS Team) use data to identify students who require Tier 2 and 3 level behaviour interventions and engage with SSS and outside agencies to access support in positively engaging these students in their learning at school.	☑ Assistant Principal ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 2 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
A system to acknowledge the positive behaviours of students is designed and implemented. This system includes precise positive verbal feedback, as well as a tangible system consisting of a continuum of free and frequent, intermittent, and occasional rewards/acknowledgements.	☑ Assistant Principal ☑ Principal ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 2 to: Term 4	\$2,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

		may include DET funded or free items
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## **Funding Planner**

### Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$1,018,856.18	\$1,018,856.18	\$0.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$54,723.95	\$54,723.95	\$0.00
Total	\$1,073,580.13	\$1,073,580.13	\$0.00

### Activities and Milestones – Total Budget

Activities and Milestones	Budget
School Leadership provides Professional Learning to improve the instructional leadership capacity of middle level leaders responsible for PLCs to coach teachers within their teams to improve the teaching of Numeracy in Years 3 - 6.	\$5,000.00
School Leadership purchase resources to support the delivery of effective teaching and learning for teaching strategies linked to the implementation of InitiaLit across Prep - Year 2, and the Numeracy initiative across Years 3 - 6.	\$100,000.00
School Leadership timetable regular school-based coaching to support Prep - Year 2 teachers to implement InitiaLit in the literacy block.	\$20,000.00
The Prep - 2 Literacy focus and Years 3 - 6 Numeracy focus are each overseen by a dedicated Leading Teacher.	\$140,000.00
Display the SWPBS expected behaviours and shared vision prominently in all classrooms and learning areas so they can be referred to by teachers and students.	\$2,000.00

Totals	\$267,000.00

### Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
School Leadership provides Professional Learning to improve the instructional leadership capacity of middle level leaders responsible for PLCs to coach teachers within their teams to improve the teaching of Numeracy in Years 3 - 6.	from: Term 1 to: Term 4	\$10,000.00	☑ Professional development (excluding CRT costs and new FTE) ☑ CRT
School Leadership purchase resources to support the delivery of effective teaching and learning for teaching strategies linked to the implementation of InitiaLit across Prep - Year 2, and the Numeracy initiative across Years 3 - 6.	from: Term 1 to: Term 4	\$100,000.00	☑ Teaching and learning programs and resources
School Leadership timetable regular school-based coaching to support Prep - Year 2 teachers to implement InitiaLit in the literacy block.	from: Term 1 to: Term 4	\$30,000.00	☑ School-based staffing ☑ CRT
The Prep - 2 Literacy focus and Years 3 - 6 Numeracy focus are each overseen by a dedicated Leading Teacher.	from: Term 1 to: Term 4	\$197,211.00	☑ School-based staffing
Display the SWPBS expected behaviours and shared vision prominently in all classrooms and	from: Term 3	\$2,000.00	☑ Teaching and learning programs and resources

learning areas so they can be referred to by teachers and students.	to: Term 3		
Totals		\$339,211.00	

### Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

#### Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

### Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Assistant Principal - Welfare and Wellbeing	\$140,196.00
Literacy Intervention Teachers	
Maintaining learning spaces, and new furniture to support the learning needs of students.	
Numeracy Intervention Teachers	

Maintain low class sizes across middle school	
InitiaLit resources	
Notebook and iPad fleet upgrade and maintenance.	
Implementation of SWPBS by Care Wroking Party	
Totals	\$140,196.00

### Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Assistant Principal - Welfare and Wellbeing	from: Term 1 to: Term 4	\$102,871.00	☑ School-based staffing
Literacy Intervention Teachers	from: Term 1 to: Term 4	\$134,800.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Maintaining learning spaces, and new furniture to support the learning needs of students.	from: Term 1 to: Term 4	\$154,841.18	☑ Other
Numeracy Intervention Teachers	from: Term 1 to: Term 4	\$134,800.00	☑ School-based staffing
Maintain low class sizes across middle school	from: Term 1	\$112,333.00	☑ School-based staffing

	to: Term 4		
InitiaLit resources	from: Term 1 to: Term 4	\$20,000.00	☑ Teaching and learning programs and resources
Notebook and iPad fleet upgrade and maintenance.	from: Term 1 to: Term 4	\$20,000.00	☑ Assets
Implementation of SWPBS by Care Wroking Party	from: Term 1 to: Term 4		
Totals		\$679,645.18	

### Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Assistant Principal - Welfare and Wellbeing	from: Term 1 to: Term 4		
Literacy Intervention Teachers	from: Term 1 to: Term 4		

Totals		\$0.00	
Implementation of SWPBS by Care Wroking Party	from: Term 1 to: Term 4		
Notebook and iPad fleet upgrade and maintenance.	from: Term 1 to: Term 4		
InitiaLit resources	from: Term 1 to: Term 4		
Maintain low class sizes across middle school	from: Term 1 to: Term 4		
Numeracy Intervention Teachers	from: Term 1 to: Term 4		
Maintaining learning spaces, and new furniture to support the learning needs of students.	from: Term 1 to: Term 4		

### Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones When Funding allocated (\$	Category
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Assistant Principal - Welfare and Wellbeing	from: Term 1 to: Term 4	\$37,325.00	<ul> <li>✓ Employ Mental Health Staff to provide Tier 3 support for students</li> <li>This activity will use Foundation Resources (DET Funded initiative or other free resources)</li> <li>○ Assign existing staff member to initiative (eduPay)</li> </ul>		
Literacy Intervention Teachers	from: Term 1 to: Term 4				
Maintaining learning spaces, and new furniture to support the learning needs of students.	from: Term 1 to: Term 4				
Numeracy Intervention Teachers	from: Term 1 to: Term 4				
Maintain low class sizes across middle school	from: Term 1 to: Term 4				
InitiaLit resources	from: Term 1 to: Term 4				
Notebook and iPad fleet upgrade and maintenance.	from: Term 1 to: Term 4				
Implementation of SWPBS by Care Wroking Party	from: Term 1	\$17,398.95	☑ Schoolwide Positive Behaviour Support - Tier 1 focus (free)		

	to: Term 4	This activity will use Mental Health Menu staffing			
Totals		\$54,723.95			

## **Professional Learning and Development Plan**

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
School Leadership develop/source and deliver staff professional development on the school's Literacy initiative across Prep - 2 and the Numeracy initiative across Years 3 - 6.	✓ Leading Teacher(s) ✓ Literacy Support ✓ Numeracy Support ✓ PLC Leaders ✓ Principal	from: Term 1 to: Term 4	☑ Curriculum development ☑ Formalised PLC/PLTs	☑ Whole School Pupil Free Day ☑ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions	✓ Academy program/course ✓ External consultants  (P-2) InitiaLit Training - Macquarie University (3-6) Dr Angela Rogers - Numeracy Teachers Academy	☑ On-site
School Leadership provides Professional Learning to improve the instructional leadership capacity of middle level leaders responsible for PLCs to coach teachers within their teams to improve the teaching of Numeracy in Years 3 - 6.	✓ Leading Teacher(s) ✓ Learning Specialist(s) ✓ PLC Leaders ✓ Principal	from: Term 1 to: Term 4	☑ Formalised PLC/PLTs	☑ Timetabled Planning Day ☑ PLC/PLT Meeting	☑ PLC Initiative	☑ On-site
School Leadership use the Numeracy initiative across Years 3 - 6 as the focus area to build the knowledge and skills of the school's teams to effectively use PLC	☑ Leading Teacher(s) ☑ PLC Leaders	from: Term 1 to: Term 4	<ul><li>☑ Design of formative assessments</li><li>☑ Moderated assessment of student learning</li></ul>	☑ Formal School Meeting / Internal Professional Learning Sessions ☑ PLC/PLT Meeting	☑ PLC Initiative	☑ On-site

collaborative practice and processes.	☑ Principal		☑ Collaborative Inquiry/Action Research team			
School Leadership refine the staff professional learning schedule to prioritise time for PLC inquiry cycles in teams.	✓ Assistant Principal ✓ Leading Teacher(s) ✓ Principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ PLC/PLT Meeting	☑ Internal staff	☑ On-site
School Leadership timetable regular school-based coaching to support Prep - Year 2 teachers to implement InitiaLit in the literacy block.	☑ Leading Teacher(s) ☑ Principal	from: Term 1 to: Term 4	<ul><li>✓ Peer observation including feedback and reflection</li><li>✓ Demonstration lessons</li></ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Literacy expertise ☑ Internal staff	☑ On-site
The Assistant Principal will informally work alongside the Department's SWPBS leadership training schedule.	☑ Assistant Principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Network Professional Learning	☑ Departmental resources SWPBS	☑ Off-site Via Webex webinars.
Schedule opportunities for the SWPBS leader to meet with the South East Region SWPBS Coach.	☑ Assistant Principal	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Network Professional Learning	☑ Departmental resources SWPBS Coach	☑ Off-site Via Webex meetings.
Organise and schedule whole school professional learning to develop the knowledge and skills to implement SWPBS.	☑ Assistant Principal ☑ Wellbeing Team	from: Term 2 to: Term 4	☑ Planning ☑ Preparation	<ul><li>✓ Whole School Pupil Free Day</li><li>✓ Professional Practice Day</li><li>✓ PLC/PLT Meeting</li></ul>	☑ Internal staff ☑ Departmental resources SWPBS	☑ On-site

To support the implementation of the Matrix in classroom practice, the Care Working Party (SWPBS Team) will conduct a series of professional learning workshops with staff to further identify and define minor and major behaviours.	☑ Assistant Principal ☑ SWPBS Leader/Team	from: Term 3 to: Term 4	☑ Planning ☑ Preparation	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
The SWPBS team provides professional learning to staff in workshops to strengthen their understanding of the behaviour flow chart. Additional follow-up professional learning support will be provided by members of the SWPBS team in PLT/level meetings.	☑ Assistant Principal ☑ SWPBS Leader/Team	from: Term 3 to: Term 4	☑ Planning ☑ Preparation	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
Develop teacher program planning documents that allow for teachers to incorporate the inclusion of the elements linked to the school's positive behaviour matrix in their learning program development.	☑ Assistant Principal ☑ SWPBS Leader/Team	from: Term 3 to: Term 4	☑ Planning ☑ Preparation	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
School Leadership and SWPBS team schedule and undertake classroom learning walks/observations to assess teacher use of the behaviour matrix in their classroom practice.	✓ Assistant Principal ✓ Principal ✓ SWPBS Leader/Team	from: Term 3 to: Term 4	☑ Peer observation including feedback and reflection	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site

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